

2018 RED Meeting: Lightning Talks

1. USD
2. UNCC
3. Purdue
4. Oregon State
5. ASU
6. CSU
7. Virginia Tech
8. UTEP
9. Rowan
10. New Mexico
11. Iowa State
12. UIUC
13. Boise State
14. Texas A&M
15. Seattle
16. NC A&T
17. Georgia Tech
18. East Carolina
19. Clemson

2 Min!





University of San Diego

Developing Changemaking Engineers



ENVISIONING 2024

Because the world needs **Changemakers**



Liberal Arts
for
21st Century



Care for
Common
Home



Access/
Inclusion



Practice
Changemaking



Engaged
Scholarship



Anchor
Institution



Leading Change™

THE CAMPAIGN FOR USD

ENVISIONING 2024

Because the world needs **Changemakers**

New



Course Modules



Revised Courses



Industry Scholars



Engineering Exchange



Discovering the Engineer



Liberal Arts
for
21st Century

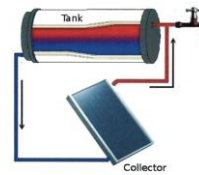
Care for
Common
Home

Access/
Inclusion

Practice
Changemaking Scholarship

Engaged
Scholarship

Anchor
Institution





context

our
students



value

engaged
pedagogy



impact

new
alignment

An Engineering Education Skunkworks to Spark Departmental Revolution



Project context—norms or values

1. Across data sources, department members say they care about student outcomes.
2. Students, staff, and faculty report being incredibly busy, but have a strong drive for productivity and excellence.
3. (2) emphasizes efficiency, and places limits on a person's ability to 'think big' about (1).

Project context—structural component

What do you think faculty think their job is?

Table 2: Yes and no percentages by question (Q1-Q20)

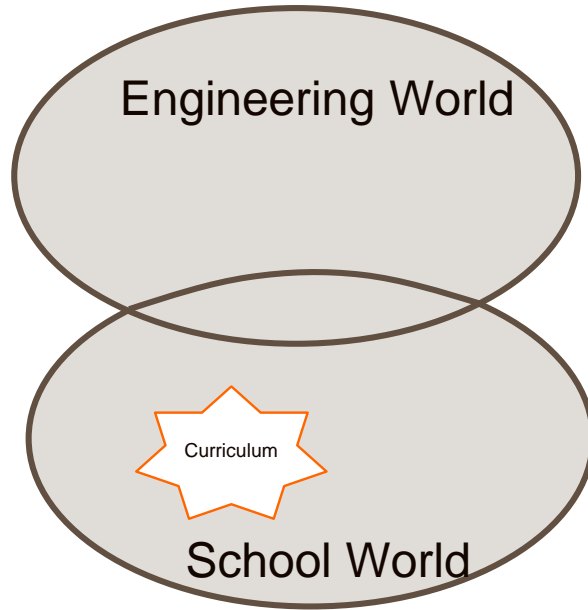
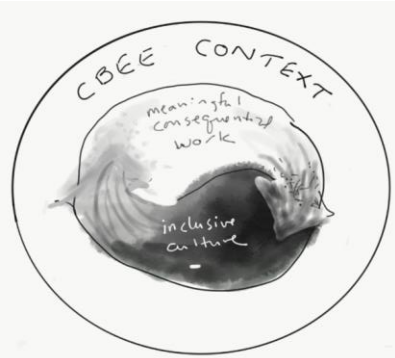
Statement	What I think		What most ME faculty think	
	Yes	No	Yes	No
Faculty members really should take a stronger leadership role in departmental issues.	83.0	17.0	68.6	31.4
Leadership does a good job of fixing all the things that are wrong around here.	40.7	59.3	34.6	65.4
The workload assignments (membership on committees, teaching load) around here are distributed equitably.	66.7	33.3	69.2	30.8
Committee meetings in this department are usually very inefficient uses of faculty time.	44.4	55.6	57.7	42.3
Collaboration is encouraged and rewarded at Purdue.	81.5	18.5	79.2	20.8
Faculty need to be careful when collaborating across Schools or Colleges.	24.1	75.9	34.6	65.4
Faculty spend too much time doing things that could be done by others (i.e., doing things that you don't need to be a faculty member to do).	61.1	38.9	71.2	28.8
Faculty are most effective when they are focused on their own research program.	66.7	33.3	80.8	19.2
Faculty are empowered to change things they don't like about this department.	40.7	59.3	42.3	57.7



Oregon State
University

Shifting Department Culture to Re-Situate Learning & Instruction

W
UNIVERSITY of
WASHINGTON



Re-situate the curriculum

- Thinking & acting like engineers (PDE) is more likely if students are immersed in professional contexts (engineering world) rather than thinking like engineering students (school world)

- Studio "2.0" reform in ten core courses from "work





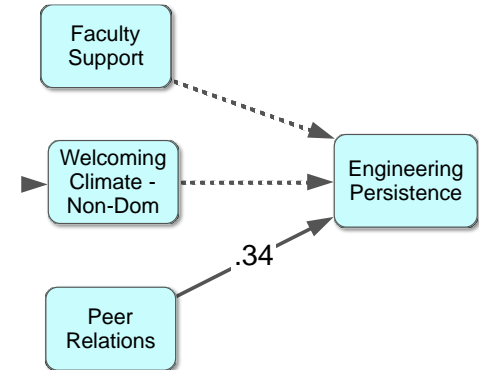
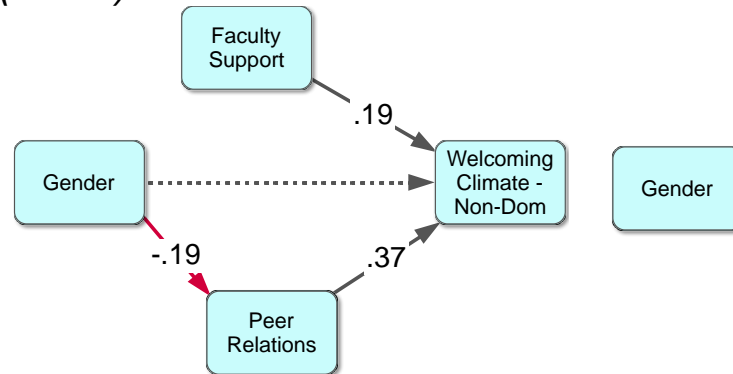
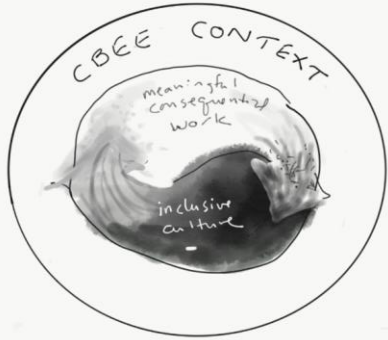
Oregon State
University

Shifting Department Culture to Re-Situate Learning & Instruction

W
UNIVERSITY of
WASHINGTON

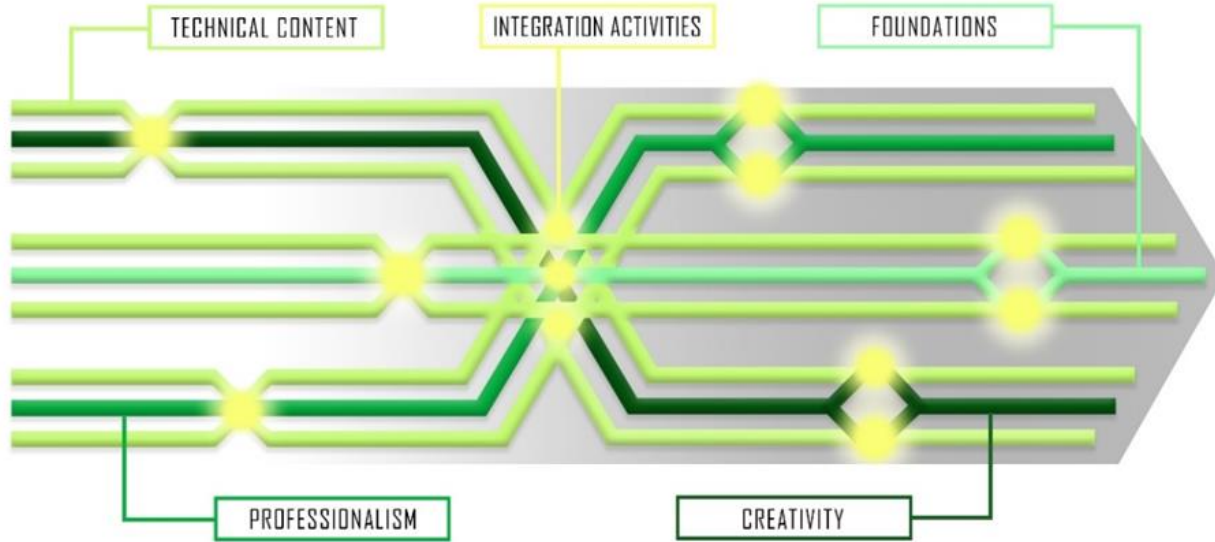
Our work is centered on the creation of a holistic, inclusive, and professionally based learning environment for our students.

- *Faculty Development* - 14 of 29 faculty have participated in a 60-hour development opportunity directly addressing power, difference and discrimination (DPD) in the classroom and in STEM academic culture.
- *Undergraduate Student Climate Survey (N=277) and Focus Groups (N=56)*





Holistic Approach Moves Away from Course-Centric Organizational Structure





Impacts of RED



Faculty Norms

- Faculty are working collaboratively instead of in silos
- Course-centric mindset is shifting



Professional Formation

- Our work has reshaped professional formation throughout the college
- Engineer in Residence program and virtual internships are standout successes



Faculty as change agents

Pedagogical risk-taking



Ira A. Fulton
Schools of
Engineering
Arizona State
University

Sharing across ecosystems by “Additive Innovation”



Ira A. Fulton
Schools of
Engineering

Arizona State
University



is **Radically Expanding Pathways**

VIRGINIA TECH™

- **Make ECE more interesting to more students**
 - **Multiple technical pathways to becoming an ECE professional.**
 - **Engaging and motivating faculty in new ways.**
 - **Using *Personas*, threshold concepts and project-based learning to drive a move towards student success.**

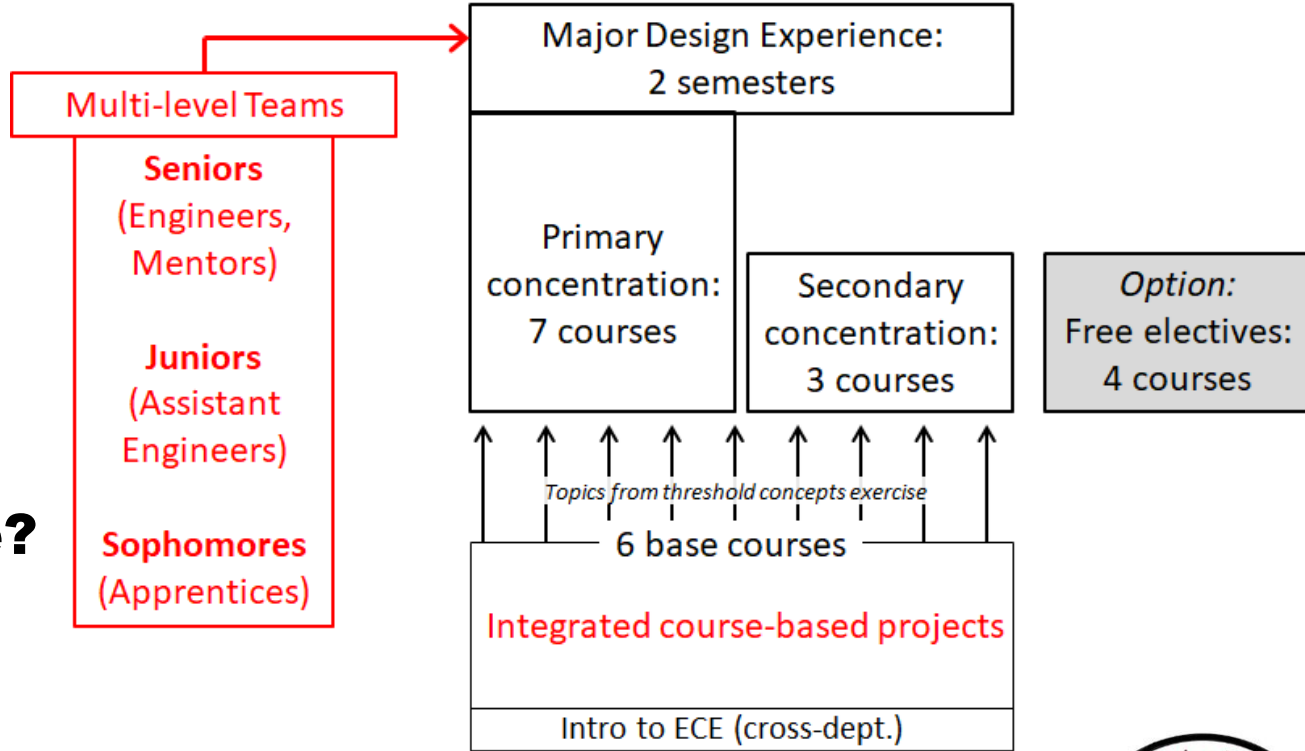




VIRGINIA TECH™

• **We always ask is this change:**

- **Scalable?**
- **Transferable?**
- **Student-focused?**





Grant # 1623190



A Model of Change for Preparing a New Generation for Professional Practice in Computer Science



Computer Science Department

PROJECT GOAL: to cultivate socially conscious connectedness among students, faculty, and industry by expanding curriculum driven by an understanding and appreciation for the cultural contributions of diverse students in a globalized world.

Norm: Student Success through Asset-Based Thinking

- UTEP Edge Initiative
 - Enriched students experiences
 - Life-long success
 - Asset-based workshops
- Climate Surveys
 - Students' feedback
 - Faculty role in inclusion and equity
- Student Advocates
 - Creating a student-centered climate
 - Engaging students through PickX



Re-imagining what it means to learn, whose knowledge counts, and what counts as knowledge



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PROJECT GOAL: to cultivate socially conscious connectedness among students, faculty, and industry by expanding curriculum driven by an understanding and appreciation for the cultural contributions of diverse students in a globalized world.

Organizational Aspect

- Structured flexibility & depth of knowledge through:
 - One-credit hour courses
 - Concentrations
 - Hands-on workshops
 - Professional conferences
- Collaboration with industry
 - Faculty in residence
 - Domestic exchange
 - Googler in residence



CROSS-INSTITUTIONAL COLLABORATIONS



Re-imagining what it means to learn, whose knowledge counts, and what counts as knowledge



Revolutionizing Engineering Diversity (RevED)

More details at <http://reved.rowan.edu>

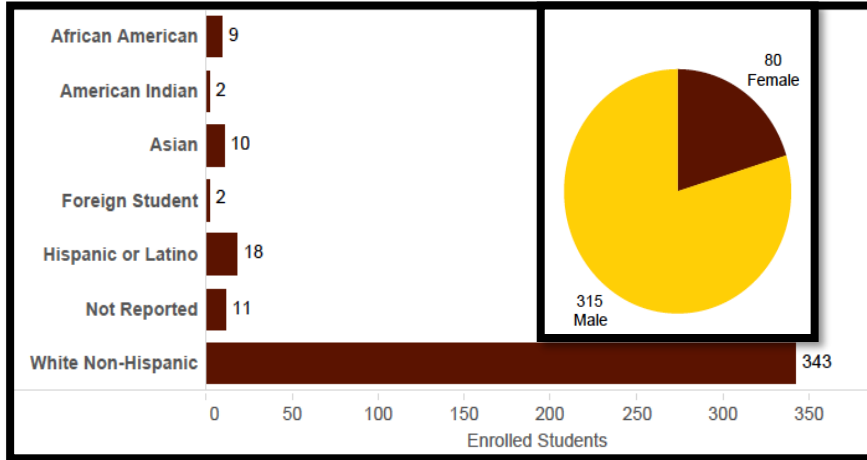
Beena Sukumaran, PI & Professor, Civil & Environmental Engineering





Institutional Context

Lack of Diversity



Innovative Curriculum

First Year

Freshman Engineering Clinic I (2)

Composition I (3)
Programming (3)

Calculus I (4)

General Education Course (3)
Infrastructure (3)

Chemistry I (4)

Hours = 16

Second Year

Sophomore Engineering Clinic I (4)

Calculus III (4)
Analysis I (4)

College Chemistry II or Physics II (4)
(4)

Statics (2)

Civil Engineering Systems (3)

Hours = 17

Spring Courses

Freshman Engineering Clinic II (2)

Introduction to Scientific

Calculus II (4)

Introduction to

Physics I (4)

Hours = 16

Sophomore Engineering Clinic II (4)

Math for Eng.

Surveying & Engineering Graphics

Dynamics (2)

Solid Mechanics (2)

Hours = 16



What do we mean by Diversity?



Underrepresented minorities

- Racial/Ethnic
- Religious
- LGBTQ+
- Gender

Underserved groups

- Low SES
- First Generation
- Students with Disabilities
- Veterans
- Transfers/Non-



Radically change admission standards
 Enhance understanding of racial\ethnic equality
 Develop Advocate and Allies Program
 Transform existing engineering curriculum
 Enrich students' aspirations
 Develop an evaluation method to assess the impact of the transformation

M.S. and/or Ph.D. Degrees
 Industry

Senior

"The Core"
 Junior, Sophomore

First Year

Transfer Students

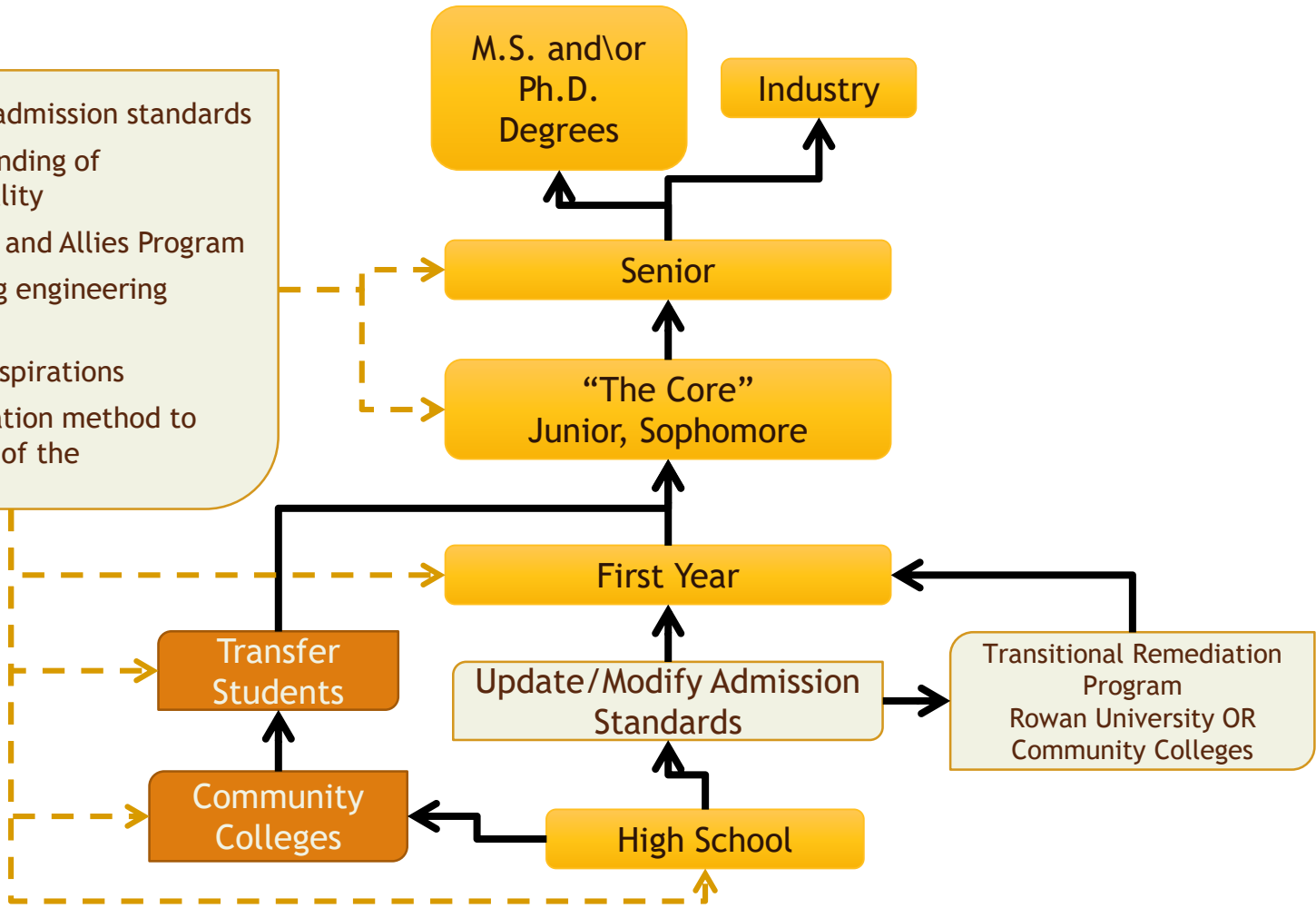
Update/Modify Admission Standards

Transitional Remediation Program
 Rowan University OR
 Community Colleges

Community Colleges

High School

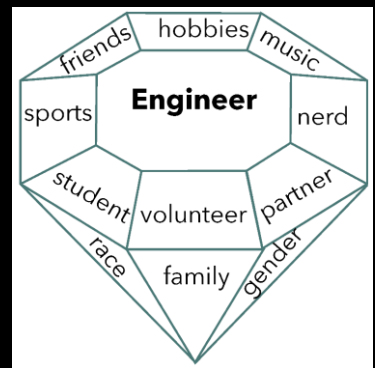
Legend
 Flow of students
 →
 Impacts of RevED
 - - ->



FACETS: Formation of Accomplished Chemical Engineers for Transforming Society



Discover the attributes, skills, and beliefs that students hold



HIDDEN STRENGTHS

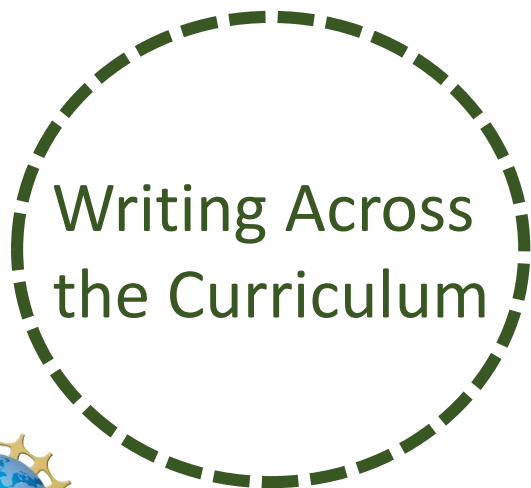
Connect these to professional engineering practices and identities



Value: Change faculty mindset so they can uncover the interests, skills & beliefs our diverse students hold that are relevant for engineering

Organization: A faculty ready to support diverse students - who bring myriad assets - to become chemical engineers uniquely capable of empathizing with and addressing human needs and grand challenges

The FACETS Project (facets.unm.edu)



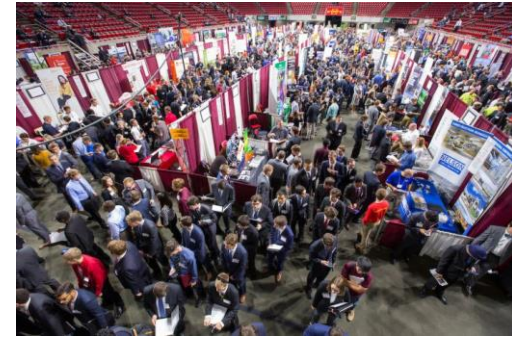
CIRE: **C**ommunity, **I**ndustry, **R**esearch & **E**ntrepreneurship





Something valued:

- Experiential, hands-on learning and student work-ethic



This impacts us:

- Authentic engineering problem-solving
- Highly structured lab experiences and less flexibility





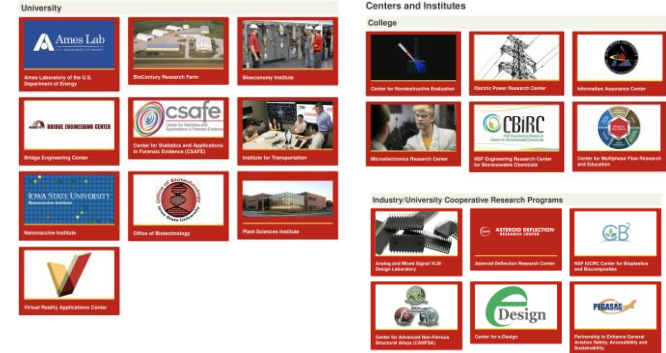
Something built:

- Innovation in teaching/learning
- Collaboration in research
- Department areas and metrics



This impacts us:

- Respect for education research
- Area-centric education in dept.
- Limited shared vision about student learning experience



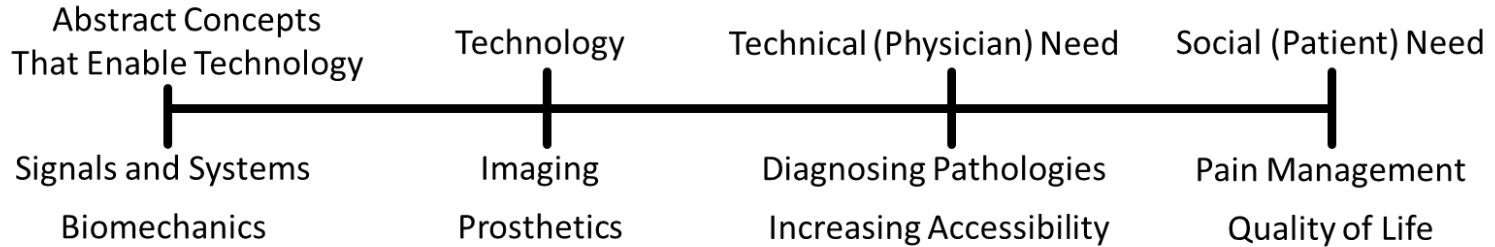
- [Bioengineering](#) (Group chair: Jaeyoun Kim)
- [Communications and signal processing](#) (Group chair: Namrata Vaswani)
- [Computing and networking systems](#) (Group chair: Phillip Jones)
- [Electric power and energy systems](#) (Group chair: Ian Dob)
- [Electromagnetics, microwave, and nondestructive evaluation](#)
- [Microelectronics and photonics](#) (Group chair: Santosh Pai)
- [Secure and reliable computing \(information assurance\)](#) (C)
- [Software systems](#) (Group chair: Manimaran Govindarasu)
- [Systems and controls](#) (Group chair: Umesh Vaidya)
- [VLSI](#) (Group chair: Degang Chen)



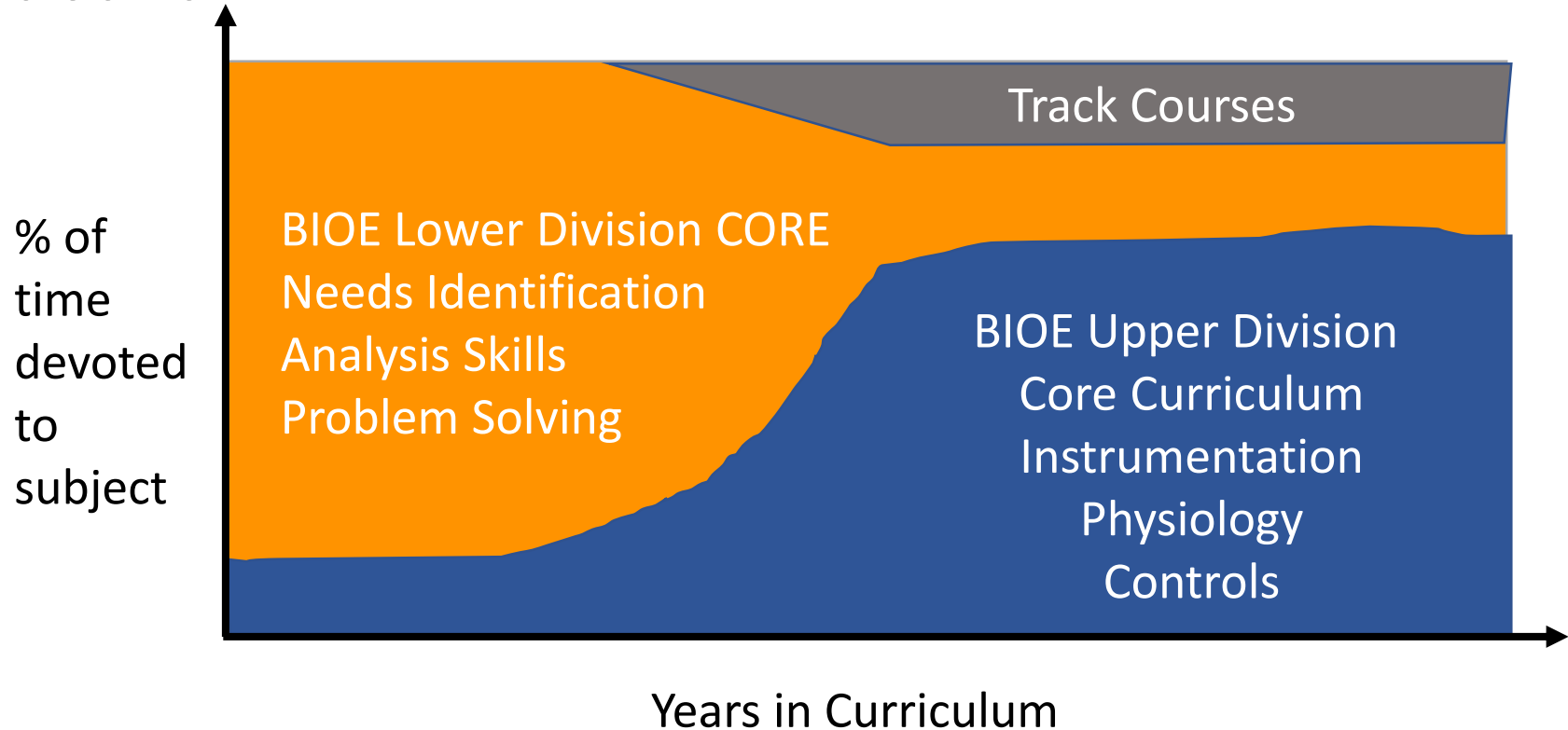
Defining the Frontiers of Bioengineering Education at Illinois and Beyond – University of Illinois at Urbana-Champaign



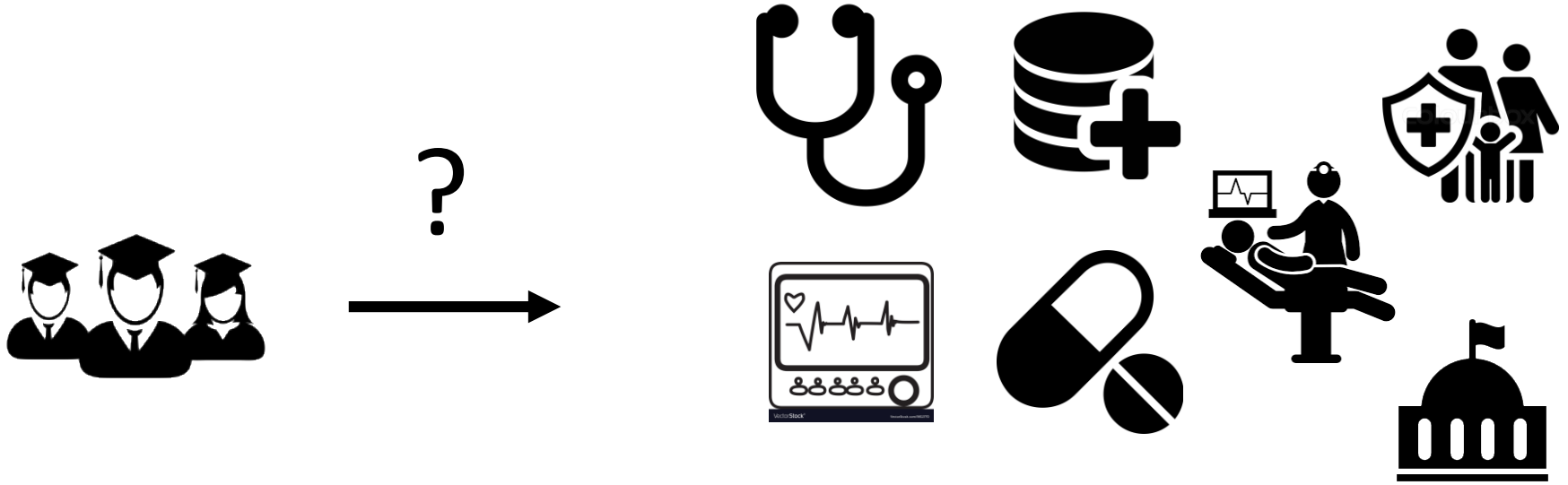
In a needs focused curriculum faculty are challenged to focus courses based on the needs that drove the creation of the technology or concepts.



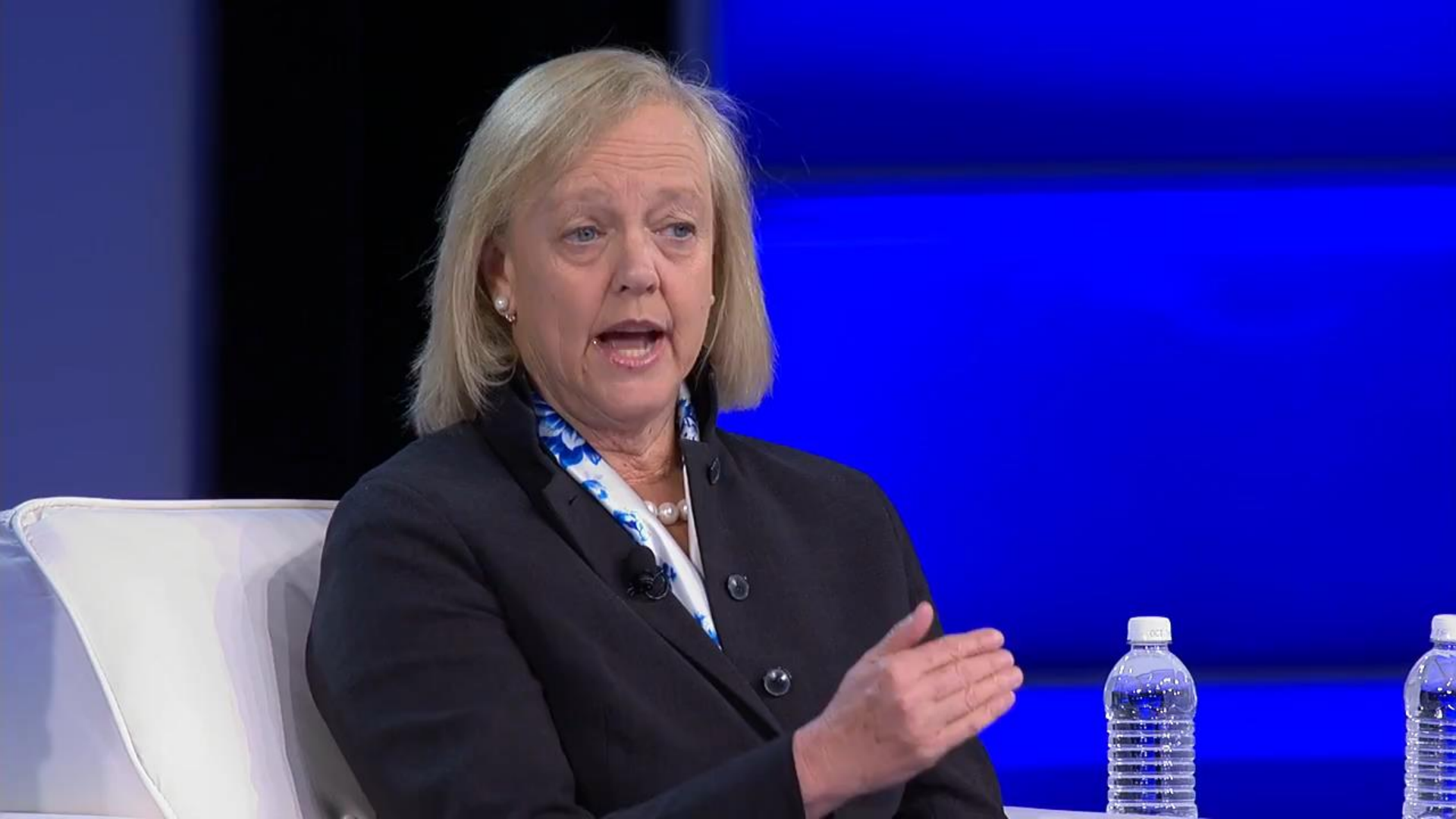
We vary the curriculum to focus on clinical needs, problem solving, and analysis earlier and more of the solution space as they develop more skills



To enhance conceptualization of the impact of curriculum on career choices, we are adding a Bioengineering Ecosystems course that focuses on informed academic and professional decision-making.



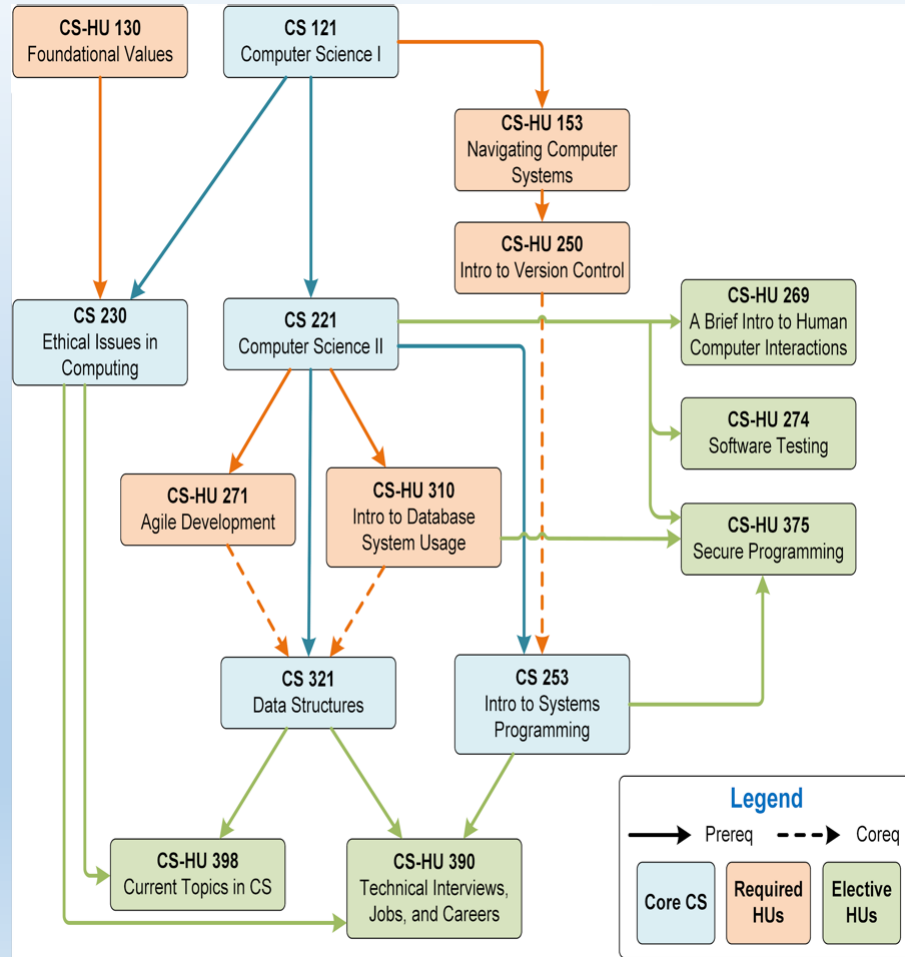
4D industries (Drugs, Diagnostics, Devices, and Data) together with the GHI (Government, Healthcare, Insurance)



Portable concept: Hatchery Unit

General Idea:

- Small, Short (1 credit, 5-7 weeks)
- Industry Inspired
- Key skills & core concepts
- Threaded
- **Quality/Reputation**
- **Industry participation**
- **Teaching/Research**





REvolutionizing Diversity Of Engineering (REDO-E)

TEXAS A&M UNIVERSITY

Rodney Bowersox, Lead PI; Kristi Shryock, CoPI; Ed White, CoPI; Jeffrey Froyd, Engineering Education Researcher; Isaac Sabat, Social Scientist



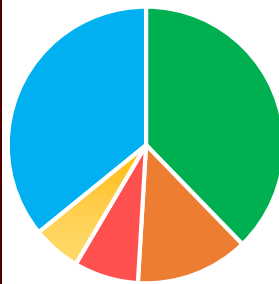
Project Goal: Increase diversity in aerospace engineering through introduction of a broader, diverse set of applications.

Norm: Developing strong fundamentals in traditional core areas of aerospace engineering.

Impact of Norm: Students not interested in traditional core areas are more likely to leave or never enter.



Survey: Reasons for Leaving AERO "Other majors..."



- 38% - had more diverse career options
- 36% - had more interesting/better fit
- 6% - emphasize helping others more



REvolutionizing Diversity Of Engineering (REDO-E)

TEXAS A&M UNIVERSITY

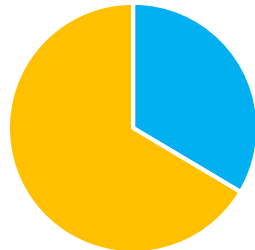
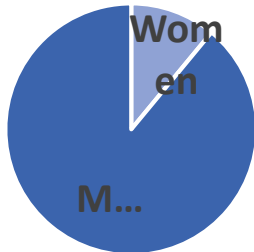
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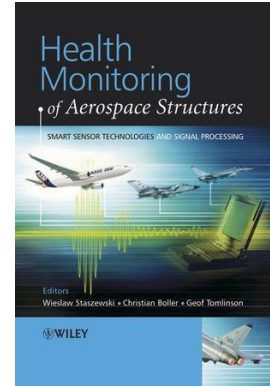
Context: Low Diversity

- 11% - Women
- 26% - Ethnic Minorities
- Not representative of in-state population



Impact of Context:

- Diverse groups have different interests.
- Introducing broader applications might attract more diverse students.



Survey: Interest in Engineering Applications (1-5)

Improve healthcare technology: 2.7 (white) vs 4.1 (minority)

Provide energy for the future: 4.1 (white) vs. 4.6 (minority)

Getting to Engineering with Engineers:

A story of curriculum change

Creating a vertically integrated class

Sept Oct Nov Dec

One Norm:

Commitment to
inclusion of faculty

One Structural or Org Context:

Commitment to keeping the
overall curriculum within the
same footprints



Getting to Engineering with Engineers:

A story of curriculum change

Creating a vertically integrated class

Sept Oct Nov Dec Jan Feb Mar Apr May

One Norm:

Commitment to
inclusion of faculty

One Structural or Org Context:

Commitment to keeping the
overall curriculum within the
same footprints

Getting unstuck: Working with the students





IUSE/PFE:RED: A Revolution in Engineering Education Motivated by Needs and Designs



North Carolina Agricultural & Technical State University
Department of Chemical, Biological and Bioengineering

First Project Goal

Reformulate the Department's 3 undergraduate engineering programs, beginning with the Bioengineering program, to create in students *engineering identity, ability, and value* as motivators for learning in design, mathematics, biological and physical sciences and engineering sciences courses.

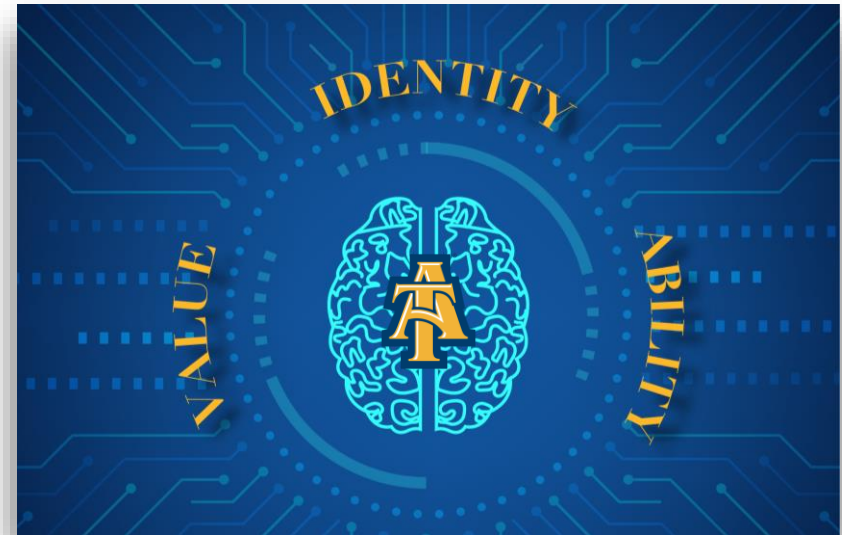
Norm: We want to motivate learning by creating *engineering identity, ability, and value* (Motivation theory)

Developing the *Motivated Learner* through:

Engineering Identity – The students' vision for their future as an engineer.

Ability – Students' confidence in problem-solving through skills and knowledge (self-efficacy).

Value – Exposure to engineering design each semester reinforces personal investments in creating valuable solutions.





North Carolina Agricultural & Technical State University Department of Chemical, Biological and Bioengineering

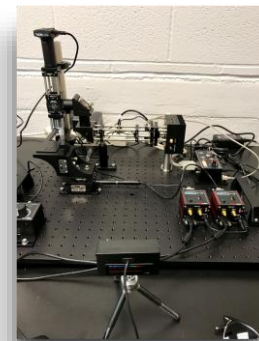
First Project Goal

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Structure: New design labs and industry partner collaborations reinforce our norm across the 4 year curriculum.

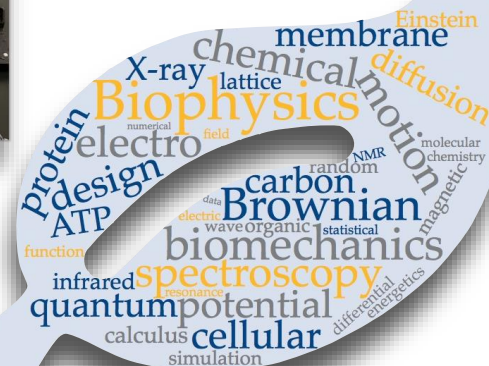
12 new Bioengineering courses created:

- ✧ Increased exposure to design, advanced scientific principles, and increased mathematical rigor across all 4 years.
- ✧ Introduce state-of-the-art laboratory equipment and research intensive methodologies for cross-disciplinary study.
- ✧ Students' ability to connect sciences directly to designed solutions builds the students' engineering "toolbox"



**Bio-Energy
Interactions
&
Biochemical
Design Labs**

Biophysics Design & Molecular Bioengineering Labs



CREATING SEEDS FOR CHANGE



IUSE/PFE:RED: Transforming for inclusion: fostering belonging and uniqueness in engineering education and practice (Award #1730262)

Engineering needs greater **diversity** and **inclusion** to better identify and solve the complex problems of the 21st century

Georgia Tech's BME department seeks to develop **inclusive leaders** who are equipped with the **knowledge, skills, and dispositions** to **seed change** in their places of study and work



Wallace H. Coulter Department of Biomedical Engineering
Georgia Tech College of Engineering and Emory School of Medicine



EMORY
UNIVERSITY

CULTIVATING INCLUSIVE SKILLSETS AND MINDSETS AT MULTIPLE SOCIAL SCALES

INCLUSION

Optimally Distinct
Sense of Belonging Authentic Self

MULTISCALE



Dyads



Teams



Demes



Macrodemes

COLLECTIVE





PPSE -- Programmers to Professional Software Engineers

East Carolina University
Department of Computer Science



Project Goal: Transforming programming-centric approach to Computer Science education to a design-centric and systems-oriented approach.

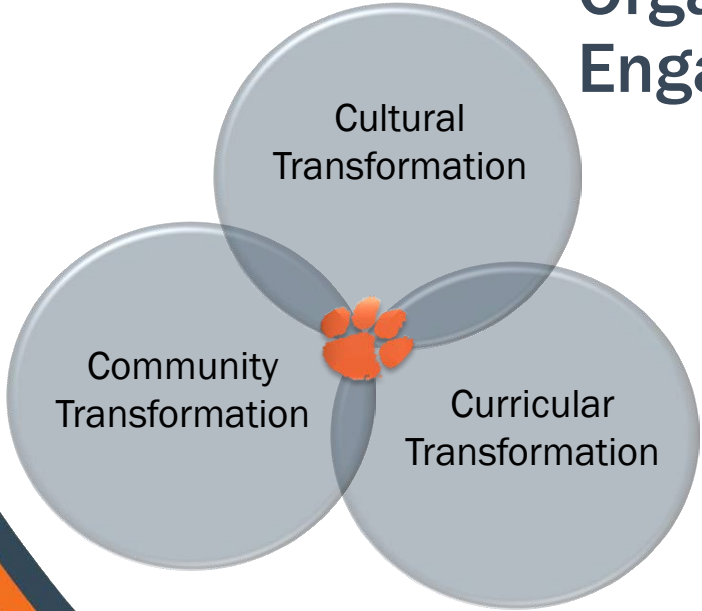
Impact on Students:

- Exemplar curriculum that is not course-centric.
- Inclusive pedagogical strategies and personalization.
- FOSS to impart advanced technical and professional skills.
- Professional skills development across the entire curriculum.
- Maximizing success of transfer students from community colleges.
- Increasing the participation of underrepresented groups.

Cross-institutional Collaborations:

- SERVE Center, University of North Carolina – Greensboro
- Case Western Reserve University
- Western New England University
- Muhlenberg College
- Pitt Community College
- Pitt County Early College High School
- SAS, Red Hat, IBM, ABB, Nvidia, McGraw-Hill Education

Organizational Context = Engaging Informal Leadership (CLT)



Organizational Context = Engaging Informal Leadership (CLT)

