

# Don Millard

Division Director (Acting)

Deputy Division Director

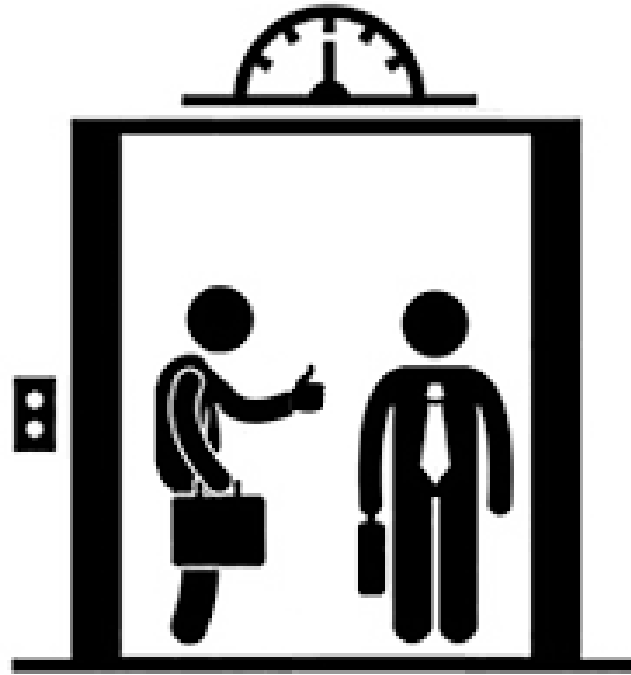
## Division of Engineering Education and Centers (ENG/EEC)



# Inspiration...



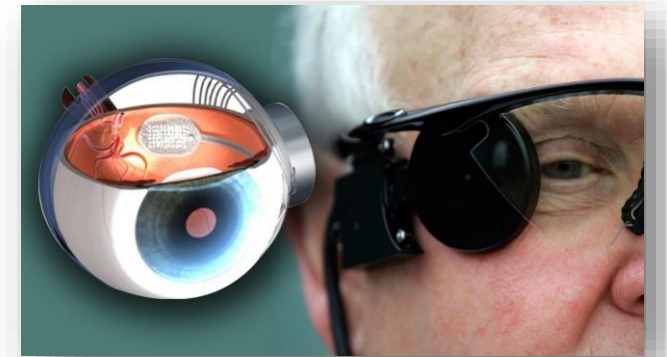
# Engineering...



*What is the impact?*

# Engineering R&D

- Improves the quality of life
- Enables people to accomplish more, with less...
  - Effort
  - Consumption of resources, environmental impact
  - Energy
  - Cost
- Makes the world a better place



# Why ERCs...

- For > 30 years, ERCs have addressed a variety of technological challenges as they pursue transformational and interwoven research, workforce development and innovation outcomes
- We now face more complex challenges affecting people's lives and prosperity -- *that require center-scale, deep integration of scientific/engineering knowledge and methods to solve*



# Why ERC Planning Grants?

- We want to ensure ERCs can continue to address key challenges and generate benefits for the nation
- Hope to foster new collaborations that lead to societal impacts through innovative approaches for:
  - team formation,
  - diversity/inclusion,
  - stakeholder engagement, and
  - convergent R&D (one of NSF's Big Ideas)



**An example...**



# 2007





2007



iPod



Phone

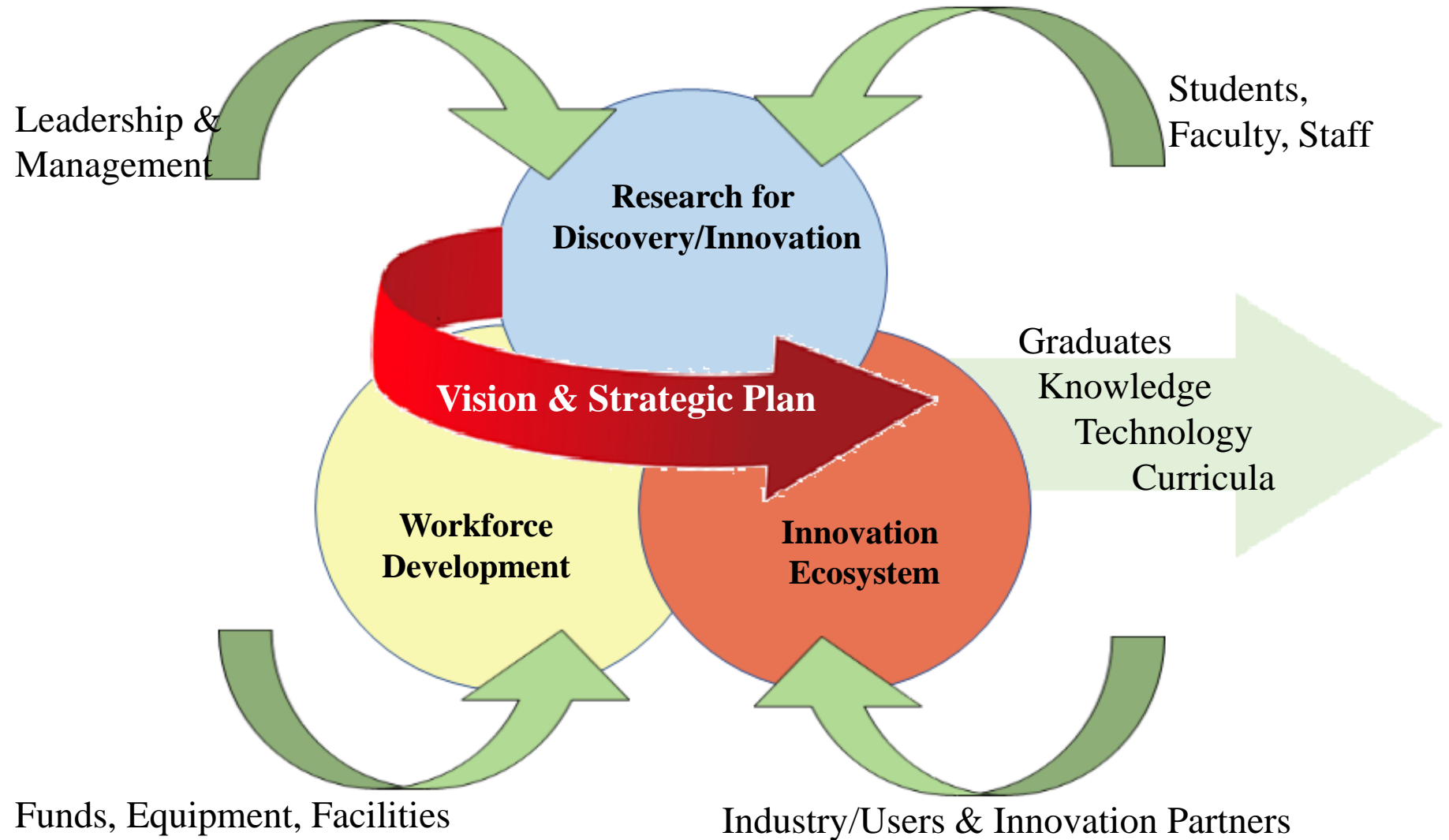


Internet

2007



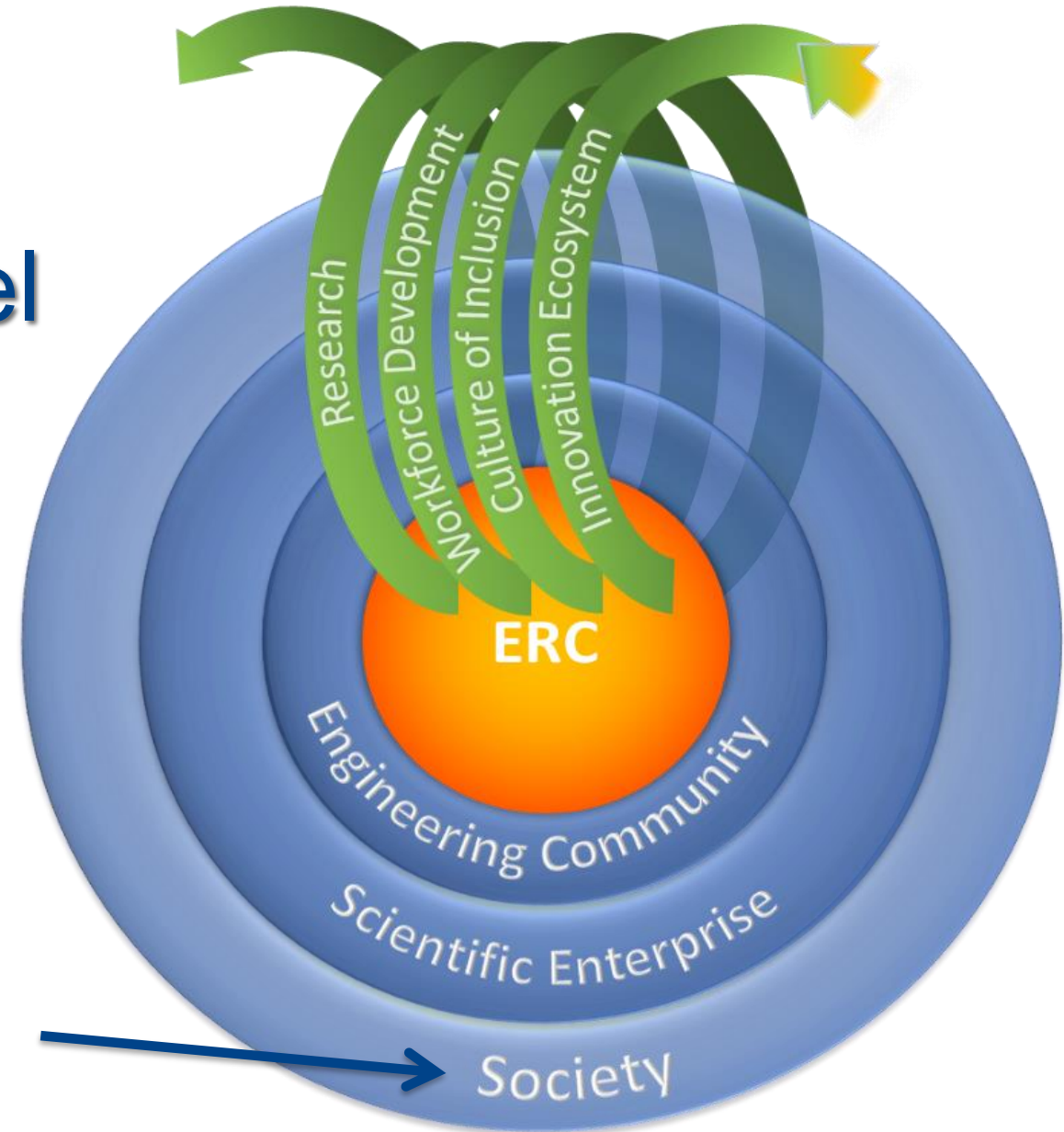
# 2007



# 2018

## Gen-4 ERC Program Model

- Four interconnected (binding) **foundational components**
- Strategic tools:
  - ✓ 3-plane chart
  - ✓ Continuous feedback
  - ✓ Logic model
- Increasing spheres of **impact**



*We're very excited about this!*



**Change the world...**



# Engineering Education and Centers (EEC)

## Centers and Networks

- Discover and launch ubiquitous future technologies (ERC, NCN)
- Prepare next generation innovation leaders (ERC)



Image Credit:  
[BMES ERC Website](#)

## Engineering Education

- Fundamental research in the formation of engineers (RFE, RIEF)
- Translation of fundamental research into practice (RED)

I'm Changing the  
**Conversation**  
about Engineering  
**are you?**

 NATIONAL ACADEMY OF ENGINEERING  
OF THE NATIONAL ACADEMIES  
Learn more at [www.engineeringmessages.org](http://www.engineeringmessages.org)

## Broadening Participation

- Improve preparation, increase participation, and ensure contributions of underrepresented groups (BPE)
- **NSF INCLUDES**



## Workforce Development

- Builds human capital through research experiences
- Focus on undergraduates (REU), teachers (RET), veterans (REV)



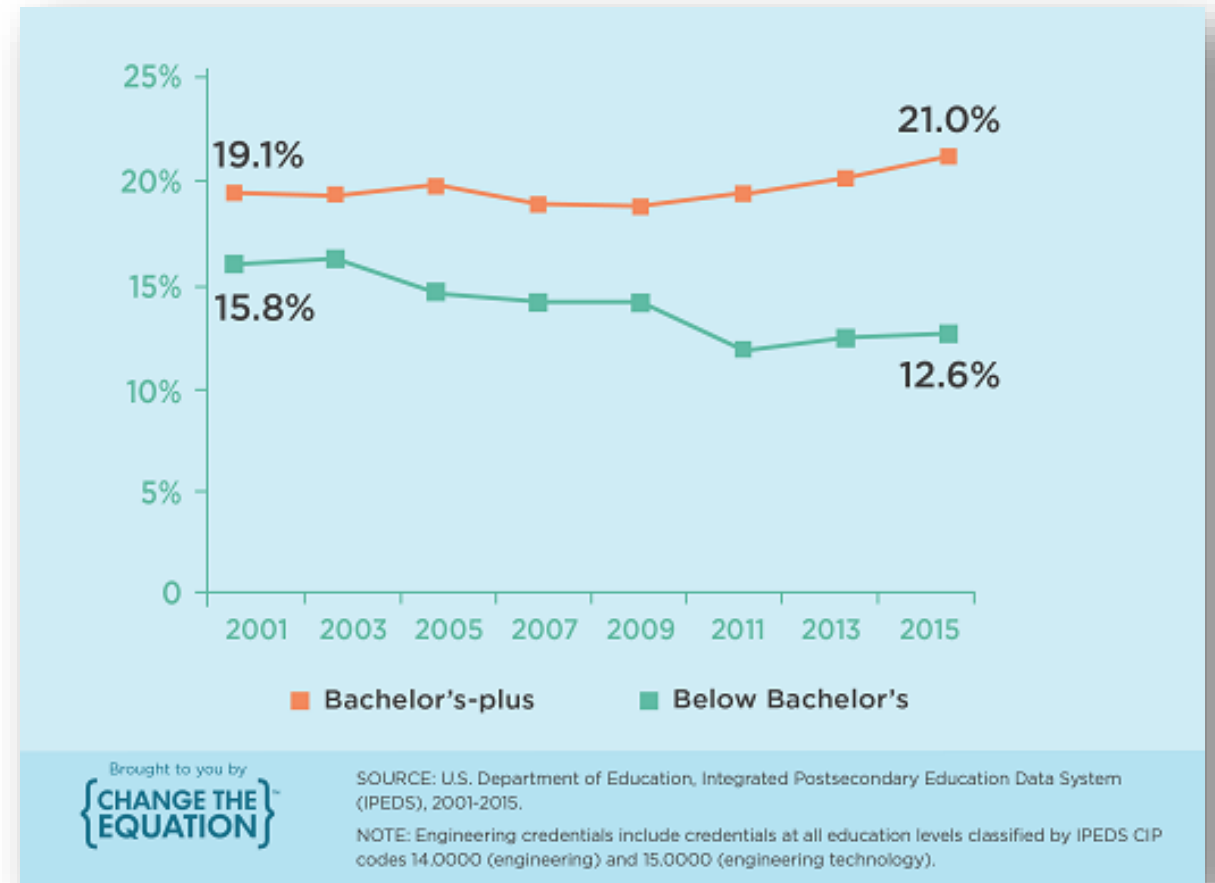
 **TEACH ENGINEERING**  
curriculum for k-12 teachers

*Investing to address societal grand challenges, promote innovation, and benefit society*



# One Challenge:

*Double the % of women in Engineering*  
(20% → **40%** in 5-10yrs)





# Suggestions

- Build upon prior work – take advantage of best practices (e.g., *use/search [nsf.gov](https://www.nsf.gov)*)
- Ideas w/out strategy + actions  $\neq$  change
- Be realistic, identify where and how all can best contribute
- Grow/sustain a community of practice
- Meet new people, be open to new collaborations – engage the best team



# Change the Culture...

- To understand how something works, figure out how to break it
- Create a belief statement (*w/passion, magnetism*)
- Practice effective communication
- Risk takers never complain, they do.



# In Closing...



# Science | Engineering

- Scientists investigate the world we have...
- Engineers create the world we want.

Adapted from: Theodore von Kármán  
(*mathematician, mathematician, aerospace engineer, and physicist*)



So...

Create the world you want.



**Thank you.**

